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1. a)

- Here, Kalidasa talks about the purpose state in moden society.
- Different from Hobbe's Social Contract theory, moden governments are not merely for protection & security.
- There has been an acknowledgement of "welfarist" role of governments.
- India as well, the Preamble of our constitution talks about justice → Social, economic & politicle; while Directive Principles like Art 38, 39(b) & (c) put it as responsibility of government to care for their people.
- Civil servants have this task of ensuring welfare & furthering of public interest for all.
- Indian Concept of "giving it back" is also based on this belief that government money

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will be used for development & welfare of people.

- A civil servant needs compassion for the people & sense of duty to undertake such tasks that further public interest

eg. Armstrong Pame built a road in his district at a fraction of cost as he felt that it would help the connectivity in the region

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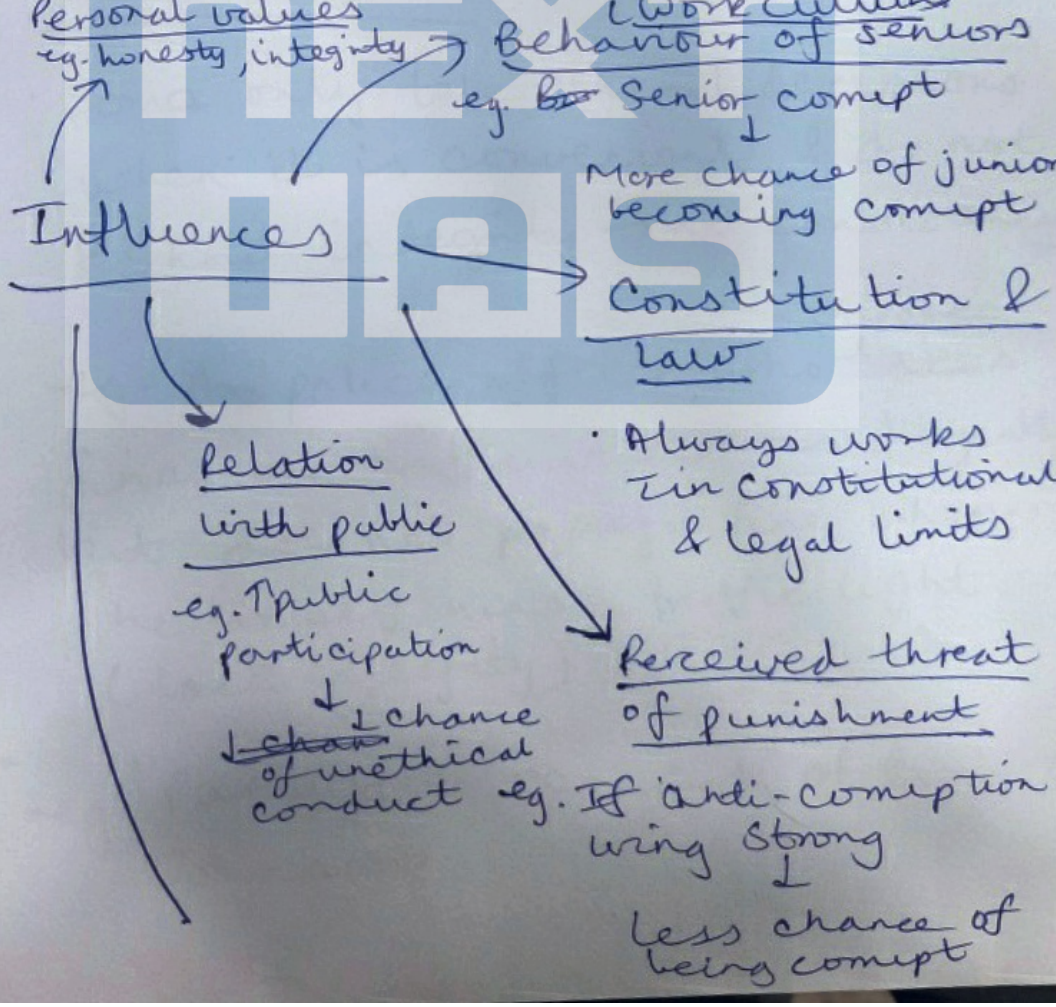
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प्रश्न संख्या (Question No.)

(Don't write anything in this part)

Q.6)

- Public service follows a "command" model approach" to have clear chain of authority.
- There is also an element of consistency & continuity in actions of civil servants - value Standardisation.
- There are also accountability mechanisms like answerability to public, RTI (vertical) & bodies like CBI, Lokpal (horizontal)



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↘ Nature of job

↳ If ↑secrecy → More chance of corruption & lack of oversight

Public service has to be just & in people welfare (according to UN definition). Ethics in public service is an essential feature to help achieve "Sabka Saath Sabka vikaas"

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2.

a)

· Ethics is the socially sanctioned code of conduct. It is what society feels is the appropriate way to behave

· Integrity is taking morally & ethically sound decisions consistently in every situation

Interrelation

· Some only take ethical decisions when it is convenient, & do not show integrity → no consistency

eg. A police officer who imposes fines on traffic violations diligently, but does not pay a fine when he himself runs a traffic light (lack integrity)

eg. "Partygate scandal" of Boris Johnson

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- Some show integrity, & take ethical decisions even at one's own detriment

eg. Dr. Manmohan Singh as PM not shielding his own ministers when accused of scams (2G & coalgate) from CBI inquiries

Integrity is a foundational value of public service. It allows us not to be a hypocrite in our decisions & increases trust of public in system

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b)

- Ethical behaviour is behaving in a manner considered apt & appropriate by society.

- Emotionally intelligent behaviour is behaving in manner by after understanding emotional needs of oneself & others, to use this knowledge to nudge towards desirable outcomes

Components

1. Self awareness
   - Aware of what oneself feels
   eg. Compassion for the poor

2. Awareness of others
   - ~~An~~ Understand other's emotions
   eg. Understand feeling of hopelessness & helplessness in a poor person

3. Social Cohesion
   - Understand emotions to bring people together to achieve

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Goals

eg. Appeal to donate in PM Cares fund

4. Self-actualisation

- Perform acts in a manner that is congruent to one's emotions

eg. Help to alleviate ~~condi~~ problems of disadvantaged.

Emotional intelligence is a vital part of public service, as he/she has to understand the needs of the public. Organisational success also depends on EI of its leader

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3.

a)

" What is a life not lived for others "

- Marcus Aurelius

- A life is complete when it is lived for betterment of society.

- ~~Need~~ To achieve betterment of society

Sense of duty + Compassion

Sense of duty alone

- Becomes a "command model"
- NO focus on needs of the people
- Might lead to unethical outcomes

eg. Unquestioning instructions followed by Nazi officers.

sense of compassion alone

- NO sense of duty → makes one lazy
- Compassion soon turns into sympathy
- Does not work to alleviate other's pain

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- Sense of Duty + Compassion

- Understand what is needed by public (compassion)
- Have the motivation & spirit to complete the task & bring betterment of society

eg. Bill Gates → "Gates foundation"
Anand Mahindra → "Nanhi Kali" NGO

Kant said that loyalty to society is bigger than loyalty to the state.
Only having sense of duty or compassion can lead to faulty outcomes. Both are needed to achieve societal progress.

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b)

The ~~primary~~ purpose of higher education institutions is not only to teach sciences, arts & maths; but it is to make responsible human beings who can contribute to society.

Role of Higher Education in Integrity Education

1. Teachers
   - Role model
     eg. Treat everyone fairly
   - Talk about positive ideals
     eg. Teach about Gandhi, Buddha
   - Nudge students towards good practices.
     eg. Discourage cheating

2. Sport
   - Fairness
   - Teamwork
   - Conflict resolution

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Instances

- Wardha Model of Gandhi talks about value education of children
- "Deshbhakti curriculum" in Delhi teaches corruption as an evil in society
- UGC in 1980s said the primary purpose of education was to make value laden human beings

Not every student becomes a public servant, but every public servant is once a student. Inculcation of positive values like integrity can help to establish a culture of integrity & corruption free culture.

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4.

a)

"You can fool some people all the time, & all people some of the time, but not all people all the time"

-Abraham Lincoln

- There can be instances where what we see is an illusion, & hide something sinister

eg. Honeytrap of DRDO scientist

- It is said that after one has deceived us even once, we can forgive but must never forget, for forgiveness is the a quality of the Strong

- In contemporary times, it is seen that we if make mistake in identifying a person, we must be prudent not to repeat it

eg. Chinese Premier visit of friendship 2018, but continued incursions on LAC → Now we are not blindly trusting

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Chinese intentions as we did after Doklam crisis

"You cannot step in the same river twice"

eg. Even after closeness to USA, we are still closer to Russia due to US help to Pakistan in 1971 war.

An intelligent person will keep a person who has deceived him before at an arm's length, as he is now more aware of the situation

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इस भाग में कुछ न लिखें (Don't write anything in this part)

b)

It is said that nations die when the population fails to hold its leaders accountable.

"The price of freedom is constant vigilance"

- Thomas Jefferson

A good man must hold his representatives & leaders accountable, for that is his moral responsibility in the interest of society as a whole.

"Absolute power Corrupts absolutely"

- Lord Acton

A ruler who has no oversight is bound to become a despot & service his own interests without regard to the greater good

eg. Pol Pot in Cambodia

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Democracy was achieved after a long struggle, & we must always remain vigilant to achieve its continuation

eg. Pakistan came under military rule multiple times as the people were indifferent to the cause of democracy.

"Only thing for evil to triumph is for good men to do nothing"

- Anonymous

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c)
This statement echoes Rousseau's philosophy that a child is not born evil, but becomes evil due to the societal conditions around him.

"Nothing is more innocent than a child's smile."
- Mother Teresa

- A child does not know evil as he/she inherently is good.

eg. Children of different races played together during Jim Crow era in USA, & not developed racism as they grew up.

- It is the constraints that society puts on man that corrupts him, & develops vices like jealousy.

- From poor parenting to poor socialisation, people develop poor attributes.

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eg. ~~Parents~~ Children from broken households more likely to become Criminals

. This underscores the need for proper agents of socialisation, & role of school, & parents & peers in character development of a person

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प्रश्न संख्या (Question No.)

5.

a) It is natural for a professional to be ambitious, & aim for a higher position.

- But, the civil servant realises that the purpose of his professional is not personal but societal betterment

- A civil servant must understand that career can be advanced when they are lauded for their actions to further public welfare.

- Civil servants who tied to further public welfare without fear & favour, are able to achieve higher levels of professional office & are remembered by society

Eg.
eg. TN Seshan is still remembered for his role as ECI

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इस भाग में कुछ न लिखें (Don't write anything in this part)

- Civil servants become scared on hearing of Ashok Khemka, who was frequently transfered for not not giving in to political pressure

- "Civil service is one field which Gandhi described as "crown of thorns". With the power comes responsibilities, & hopes and aspirations of the people.

A civil servant's dharma is to serve the public. This will not only give him personal fulfillment, but also help him set an example for future officers.

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b)

- Competence is the ability to perform a task to achieve desired goal. Compassion is the feeling of one's emotions as they were of oneself, & acting to alleviate their problems.

Competence alone

- Competence can help one achieve their purpose, but without compassion, the purpose ~~is not~~ may not be morally desirable.
- The moral compass of a person helps to decide ~~be~~ what is right.

"Compassion is basis ~~of~~ all humanity"

eg. ~~[redacted]~~ British were competent colonizers, but not compassionate to Indian needs. This enabled them to enrich their home country, to the detriment of Indians

eg. Engineers ~~can~~ competent to design dams but do not

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Consider needs of tribal population

Compassion alone

- It helps to arrive at an ethical decision, but lack of competence cannot bring about change.

eg. Sri Lankan organic policy was environmentally ethical, but leaders were not competent to recognise its flaws.

Combination

- Can help to achieve desired goal

eg. MSME Policies of Government

Compassion → Understand needs

Competence → Fulfill those needs

eg. MNREGA

Compassion + Competence is required to achieve socially acceptable & moral goals.

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6.

a)

- India believes in "Vasudhaiv Kutumbakam" - the world is a family
- We are one people, & borders do not make us different than others.
- Demands for foreign assistance are justified, as ~~it~~ "Injustice anywhere is a threat to justice everywhere"

~~"Threat to"~~ - Martin Luther King

eg. Operation DOST by India to help Turkey.

- As such, richer nations can be considered as what Gandhiji called "Trustees"
- They have a moral responsibility to help the international community, & failing this puts them into bad repute

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eg. Trade protectionism in US amid slowdown.

- On the contrary, it is local governments' primary responsibility to help its people, & getting foreign help does reduce its global position.

eg. Pakistan

India has a long history of helping international community which projects our image as a moral soft power

eg. Aid to Sri Lanka in crisis

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b)

. The bedrock of civil services ethics is based on a combination of personal ethics as well as organizational structure.

. It is the responsibility of people in positions of responsibility to create systems to foster moral & ethical conduct.

. Sure, not ethical misconduct is crime by commission, but not creating ethical systems is also a crime of omission.

. A person is affected by departmental culture & in professional ethics

eg. Difference between perception of police & army.

. But, a moral anchor is also important to guide a civil servant

eg. A corrupt person can find loopholes in a system to further his objectives

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- It is a complex interplay of work culture & personal morality that guides actions

- A strong work culture & peripheral of own morals can lead to work culture having more influence & vice versa

Civil service ethics comes not from only a book but by hierarchically transfered precedent & unwritten & written rules, apart from personal morality.

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7.

a) ~~Issues involved~~

· It is a tragedy that after 75 yrs of independence, a section of population is still under the yoke of myths & superstitions.

a) Issues involved are:

1. Poor health indicators

· Affront to personal dignity
· Stifles progress
eg. High IMR is a sign of failed society

2. Role of faith healer

· An extra-constitutional entity
· Might promote myths in future
· Against constitutional duty of promoting scientific temper

3. Pressure from above

· "Command work culture"

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b) Faith Healers.

Advantages → Easier to bring behaviour change
→ Use of anchoring bias of people
→ Has the trust of the people
→ Achieve goals → Professional success
→ Help alleviate medical issues
→ Societal progress national progress

Disadvantages → Promote faith healing → unscientific
→ Does not increase trust in traditional systems
→ He might use it to further his own interests

c)

(i) School teacher

- Has trust of children & parents
- To promote positive values of

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rational thinking
. Disadvantage → overburden

(ii) Local MLA/MP
. Has trust of the people
. Representative of political class
. Disadvantage → might not work undertake due to vote bank

(iii) SDM/DM
. ~~Trust of people~~
. Position of authority
. Not for vote bank
. Disadvantage → might not have trust of people

(iv) Gram Panchayat head
. Trust of people
. Part of system
. Disadvantage → Difficult to take decision not liked by community

d). ∴ Dharma of a civil servant is to further societal

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interest, within Constitutional & legal boundaries.

- Bringing a faith healer into the discussion will be in long term detrimental as it will entrench his trust into the people, but will be helpful in the short term.
- They hold considerable sway over the people, but belie our.. aim of not mixing religion with politics
- Indian society is inherently religious & the association of such leaders to further societal goals must be. Short term & limited, not a given.

- Need to inculcate fundamental duties u/Art. 51A → scientific temper & rational thinking.
For providing health services build Health wellness centres & promote immunization

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Q 8.

a) This case underlies the overburdened nature of work in India, as well as entrenched bias in some people against marginalised (poor & "lower caste"

a) ISSUES involved

(i) ~~Odd~~ Poor ~~servic~~ indicators of developement

(ii) High no. of grievances
- Either due to poor service delivery or insufficient service delivery

(iii) Understaffed public office

(iv) Use of derogatory & casteist Language
- Against A. ~~I~~ & Prevention of Atrocities Act.

(v) Villagers have less trust in me, went straight to HQ

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b) ~~A~~ Options available

B.
1. Dismiss/Suspend the 4 major culprits

Advantage	Disadvantage
• Deterrence to others	• Further burdened staff
• Trust of villagers restored	• Disconnect between staff & me
	• ↑ grievances as staff ↓

2. Keep ~~the~~ culprits & instruct them to behave responsibly

Advantage	Disadvantage
• Better working	• Villagers not happy
• Be mindful of words	• No guarantee of success
• No further overburden	• Perpetuation of casteist mindset

3. Bring the villages to a chaupal with staff workers. Explain their issues in an open manner & ask for forgiveness

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Advantage	Disadvantage
• open discussion • Trust • Culprits understand their mistakes • People understand Staff's problems	•

c) Course of action

- Short term → I would choose option 3'
  - AS resolves disputes in amicable manner
  - Prevents further conflict
  - Tries to solve caste bias of staff
  - Villagers understand complaints
- Long term → . ASK villagers to campaign for more staff → Public participation
  - Vigilance of casteist behaviour

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d) Dignity is understood as self worth of an individual, & his standing in society as well as in his mind.

Human Dignity	Social Dignity
1. Dignity of an individual as a person	Dignity of a group as a part of society

eg. SC, ST → low social dignity

Dignity violations

1. Uncouth language
2. Non hearing of grievances
3. Small infractions → Tell to come tomorrow
4. Insults
5. Ask for bribes to complete work
6. No place to sit
7. No waiting hall
8. Non attendance of staff

It is necessary to promote positive work culture, as well as to root out casteist nature to truly become "Vishwaguru"

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9.

· This is a case of conflict between economics & ethics, ~~& utilitarianism vs deontological ap~~

a) Ethical Issues:

1. Company did not inspect Supplier
2. Supplier put profits over people
3. Death of workers & condition of their families
4. No oversight on checking compliance of supplier to labour laws by government
5. Company denying to pay damages
6. Families have lost breadwinner ↳ cycle of poverty

b). The firm is putting money over morality

· It is not considering its omission of duty as a crime, & only the comission as a crime of the supplier

· Consequentialism ↳ focusing only on ends, & not on the means

· The workers were treated as commodities to achieve

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end of profit, & the Company sees this as morally tenable

Why it should pay

- Respondeat superior
  - ↓ Ultimate responsibility of company
- Did not check compliance of supplier to labour & safety laws
- Has ↑ profits → ↑ capacity to pay
  - ↓ Would not inconvenience much

Why Arguments against

- Responsibility of government to enforce laws
- Did not ask supplier to cut corners

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- Ultimately the company should take moral responsibility for its actions, as it will not only provide justice to families of the workers, but also help it to save its reputation in Society

c). Moral responsibility is defined as taking responsibility for the happening of an event, even though you are not legally directly responsible for it

- ~~A person/entity becomes~~ morally
- It means to take the blames without being directly the cause of an unfortunate Scenario
- Shows compassion & empathy.

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- Eg. Lal Bahadur Shastri resigned after train accident when he was rail minister

- A person is morally responsible for actions :
  - Has the ~~most~~ control over final outcome
  - Had the power to stop it from happening
  - Is the result of overall failure of organisation under him eg. Railway Minister
  - Was responsible for the situations around outcome

In economics vs ethics, economics usually wins. Labour code violations must be ~~not~~ punished diligently & corporate work culture must be improved

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10. This a case of conflict between private & Professional ethics

a) Ethical Issues

1. Political neutrality of civil servants
2. Freindship vs Duty
3. Political patronage to civil servant transfers
4. ~~Corruption~~ Alleged corruption by Ajay
5. Crony Capitalism
6. Not releasing information of investigation

(b) Options available to me are:

1. Conduct search, but do not reveal the finding to seniors.

Advantage

1. Ajay not prosecuted
2. No enmity between Ajay & me
3. Good family relations

Disadvantage

1. Illegal
2. Ajay will continue down this path
3. ~~Not~~ Against Societal interest
4. Market distortion (Cronyism)

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5. Promote wrong role model

2. Tell Ajay beforehand of the search

Advantage

1. Give him chance to explain
2. Might be innocent
3. Preserves friendship & trust & family relationship

Disadvantage

1. Sabotage the investigation
2. He may move evidence
3. Against departmental instruction
4. Obstruction of justice
5. No deterrance to society (Affects juniors)

3. Complete search & without telling Ajay, & do it with objectivity

Advantage

1. Duty complete
2. Benefit to society/nation
3. & Combat Corruption & Cronyism

Disadvantage

- Freindship & trust broken
- Opposition from family

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c) I would choose the 3rd option.

- Kant's Categorical Imperative asks us to focus on duty for the sake of duty.
- When question is of nation vs self, nation comes first

Short term → · Do objective research & present case to senior

Long term → · Improve transparency in dealings
· Empower vigilance departments
· Transparent tender process

d)

- Our moral motivation must be, as Kant says, duty.

- Public service is a huge responsibility to further societal betterment
- Care should be of society as

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a whole as corruption affects all of us.

- Consequences must be looked at from a national perspective not personal.

Chanakya called corruption as a fish in water, difficult to say whether drinking water or not. It is a threat to our social fabric & must be weeded out.

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11.
This is an example of violent custodial torture in Indian prisons. No. of custodial deaths in ~~Kisto~~ India were maximum in 2021. (NCRB data)

a) **Ethical issues involved**

1. Use of violence by miscreants against police
2. Custodial violence on accussed, before trial
   ↳ Illegal
3. Other officers lying in enquiry
4. Request by superiors to lie in enquiry
5. Stoke to victim
6. Poor work culture → Torture

b)

- The ~~dte~~ Pe civil servant must always obey the constitution & laws, no matter personal emotions.
- Principle of "innocent ~~now~~ until proven guilty" must be abided

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Ly.

- A principle oriented & rule abiding officer will tell the truth to the enquiry committee in full.
- Lying will cause an internal sense of guilt in him as it is against his morals & values.
- He will also do it as he has courage & conviction in his ideals, & is ready to face consequences.
- He is a "satyagrahi" and always chooses the path of truth, no matter the cost.
- Belief in the constitution & ideals of India also give him the confidence to tell the truth.

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- He will do something that is morally, ethically & legally tenable

c). In civil service, departmental loyalty enables a sense of belonging as well as efficacy

- But, this should not come in the way of foundational values of civil servants like impartiality, objectivity & non-partisanship

- Civil servants must be like "Caesar's wife"; they must behave in a manner beyond rapproach, & as an ideal for society

- Indian bureaucracy is designed to be a value laden & neutral entity, & must ~~be~~ ~~be~~ behave as such

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SC has said in certain cases that custodial violence is untenable & illegal, but we still see cases of fake encounters. eg. Telangana in 2019 (Gangrape case)

Civil servants, especially police are to serve the people not harm them.

New York Police Department motto is "To protect & serve"

This well encapsulates the purpose of police in our society in a single line

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12.

This case represents the unfortunate expression of xenophobia & religious intolerance.

a) **Issues involved**:

(i) Racism & intolerance
↳ Against religious building

(ii) Residents trying to involve Indian embassy to try to

(iii) interfere in another's sovereignity

(iii) Trade deal between countries might be hampered

b)

..The Ambassador is a representative of Indian interests in the country, not the interests of a particular religion or that of citizens of that country who happen to have

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Indian ethnicity. He has from to maintain "principled distance ~~between~~ religion"

- The trade deal between the countries would help a large number of people in both countries, & it would be difficult to let go of the benefits to interfere into a matter outside his domain.

- Nevertheless, as Martin Luther King said -
"Injustice anywhere is a threat to justice ~~anywhere~~ everywhere"
to

- Indian foreign policy has always voiced its concern against racism (eg. ~~Anti~~ eg Opposition to apartheid in UNGA)

- In this situation sovereignity has to be respected of the host

country, but concerns have to be raised to External Affairs Ministry back home ~~& in the last~~.

c) Indian Foreign Policy has been built on a bedrock of care and duty.

- Care for marginalised countries has led to it being treated as duty to help them raise their voice ("Voice for Global South")
- The ultimate goal is to promote strategic interests of India, all the while promoting universal values of truth, tolerance & justice
- It is this reason that India is seen as a Principled power due to its consistent moral Stand

प्रश्न संख्या
(Question No.)

U.P.S.C.

Indian politics believes in "sarva dharma sambhav" & provides equal respect to all religions, an idea that can become a template for the entire world.

NEXT IAS