Next IAS ID: NIAS2300020762, TC038, 03-09-2023 06:24 PM

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(To be filled by candidate)

Name of Candidate : Anna Sinha

NEXT IAS Roll No.: ..... **Date of Examination :** .....

Exam Centre : Old Rajinder Nagar ☐ Bhopal ☐ Online ☐

Test Code : _____ **Program :** FLT ☐ FLT+ ☐

MAIN TEST SERIES 2023
(FULL LENGTH TEST-4)

GENERAL INSTRUCTIONS

This Question-cum Answer (QCA) Booklet contains 59 pages. Immediately on receipt of the booklet, please check that this QCA booklet does not have any misprint or torn or missing pages or items, etc. If so, get it replaced by a fresh QCA booklet.

Candidates must read the instructions on this page and the following pages carefully before attempting the paper.

Candidates should attempt the questions strictly in accordance with the instructions specified in the question paper and in the space prescribed under each question in the booklet. Any answer written outside the space allotted may not be given credit.

Question paper will be provided separately and can be taken by the candidates after conclusion of the exam.

.....

SUBJECT/PAPER
GENERAL STUDIES

Invigilator's Sign. : .....

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3/09/2023

Anna Sinha

writing maine 2023

GS 4 - Full length

NEXT IAS

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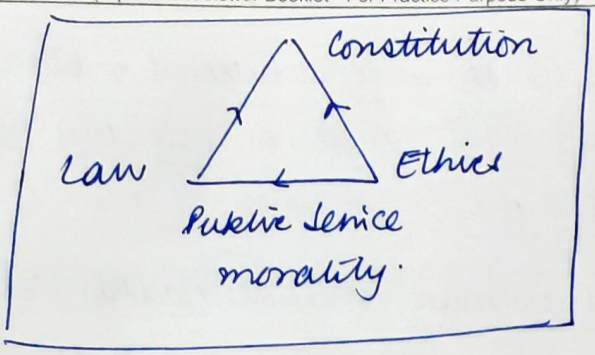
Section A

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Q) a)



A balance is needed to navigate grey areas in each aspect.

↳ Action which is legal and constitutional may not be ethical

ex marital rape.

This requires public servants to raise a concern regarding reform.

ex Recent CrPC amendment Act, 2023

↳ Action : Ethical + lawful but not constitutional may call for a constitutional reform

ex Emergency Provisions curtailment (44th CAA)

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↳ Action which is constitutional + Ethical but not legal requires empathy as a guiding light.

ex Old woman without Aadhar cannot legally get DBT. Yet, empathetic discretion must be used to make proper documentation available to her.

Public service hence is a tightrope, about balancing the aspects mentioned.

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b) "integrity based civil disobedience" refers to the disobeyment of civil duties because they are in direct contradiction to integrity of the constitution, the public and organisation.

↳ ex Civil Disobedience movt, 1930.
by Gandhi was about disobeying salt laws and tax because such laws were in contravention of the social contract (Locke), creating a welfare state for all.

↳ In modern era, whistleblowers engage in civil disobedience by unearthing corruption

ex Ashok Khemka, Edward Snowden, Panama files.

A Tightrope

1. Personal integrity must not be against organisational integrity

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Or Barkha Dutt's open reporting at Kargil cost us lives of soldiers as it was against organisational integrity of official secrecy

Thus, for preventing anarchy, civil service Rules act as a guiding light to balance private & public integrity, while allowing for recusal.

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Q2(a) Emotions have a profound impact on professional life. This was explained by Daniel Golemann — ar company's 80% productivity was due to emotional managmet

Primary emotions

1. Desire to be promoted
   Positive effect : work productivity rises
   Negative : creates toxic back-bitty and loss of meaningful rele with colleagues

2. Recognition for work
   Positive impact - Brings innovatiences to the table
   Negative - Taking credit for others work.

3. Desire for "influence"
   Positive - Become helpful to coworkers
   Negative - Principal-agent problem

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ex managers "feather-bedding", using discretionary funds for self promotion

4. work-life balance

Positive - may create a balance

Negative - lackadaisical attitude to work, laziness
or
overwork & burn-out

A well trained HR team and ethical leadership are needed to create a positive work culture.

ex ISRO, google, IKEA.

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(b)

Tech Efficiency ⟶ ⟵ Social Efficiency

GOLDEN MEAN
" Ethical efficiency "

Ethical efficiency requires a conduct which ensures us to uphold our ethical standards while fulfilling our social, organisational duties.

I feel, it is a golden mean between the two extremes :

(1) Technical Efficiency without Ethical efficiency creates social inefficiency.

For eg mindless chasing of profits without caring for the ethics of Trusteeship and Fair benefit sharing causes loss of social efficiency :
- Tribal displacement
- Pollution
- Destruction

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(ii) Social efficiency without Ethics harms Technical efficiency

ex Freebie culture creates laziness and entitlement among masses, reducing employability

Thus, productivity is lost (Tech. efficiency)

A suitable framework of ESG is needed to create a balance between these aspects.

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Q3(a)

This quote by mahatma Gandhi reflects the value of integrity in public & private relations, as they cannot be compartmentalised

(1) Personal Ethics ⟹ Professional ethics

- A wife beater cannot treat women at workplace with equality.
- An uncaring person cannot go beyond work hours to care for public in crises.

  eg: T. Chockalingam, IAS rescued 176 child brides

  eg: Santosh Kumar IAS took time out to give free classes to vulnerable children.

(2) Professional ethics ⟹ Personal

- Timeliness can create work life balance in giving the ability to create time for family, despite business.

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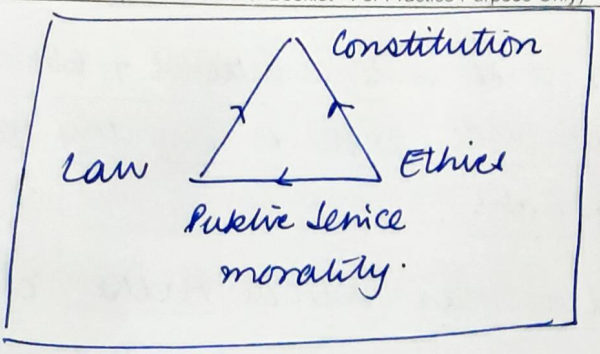
Section A

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(b) Aristotle, in his concept of "Eudaimonia" stated that ultimate happiness comes from doing what is right according to one's moral compass. And it is for this happiness, that good should be done

→ Socially sanctioned acts may not be always good ~~in case of~~ always.

ex Socially sanctioned female genital mutilation (Nigeria etc.)

ex Jewish genocide, 1940s.

→ Expectations of Reward create greed and unethical actions:

ex Politically motivated fake encounters

Thus, moral compass must sanction good acts. However, a strong moral

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Character is foundational to this, as a person with doubtful morals / state of mind may sanction wrongful acts

ex. Gun violence, USA due to mental illness.

moral education (Kothari commission) hence, is a first step towards good actions, sanctioned internally.

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Q4(a) Toleration, or acceptance of views, acts and cultures which are different to ours is not merely about physical strength, but about mental strength.

- VO Haire, in his defense for debate & free speech said:
  "I may not agree with what you have to say, but shall defend to death your right to say it"
- Toleration, creates (1) inclusive societies
  (2) diversity
  (3) Prevents autocracy (ex Nazi Germany due to intolerance to Jews)
- Lack of tolerance reflects narrow mindedness. which reduces social welfare
  ex ISIS and Taliban rule in Afghanistan (intolerance to west)

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Balancing tolerance with Prudence

(1) In cases of violence

(2) Sovereignty key under-threat

(3) Culture of tolerance itself key threatened

Relative intolerance is necessary, ie Emergency Provisions, military action against ceasefire violations., UN Responsibility to Protect.

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b) The Mahayana school of Buddhism propounds the Bodhisattva theory: good, enlightened souls first delay their own salvation, to help those in need.

Selflessness and Social service

1. Brings personal joy
   ex Gifting blankets to old age homes on one's birthday
2. Creates Equitable society
   ex Armstrong Pame's selfless efforts to create road in Mizoram created welfare effects for hitherto marginalised areas in NE
3. Creates conditions for personal salvation
   ex A harmonious society creates peace and brings peace to one's soul. This requires selfless efforts to establish communal harmony.

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However, Self care must be balanced too:

(1) only with a healthy body & mind can social serice be done.

eg Buddha, had a healthy built

(2) mentally / physically ill persons create disabilities instead of alleviating the society

eg Gun violence in USA.

Hence, a balance between the two is needed

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c) There exists a historical amnesia towards periods of peace, while accounts of war are well published and read.

ex Sparta war, Kaliya war.

This stems from "cult of personality" in the word.

- However, subaltern and marxist historians take a society wide approach.

  ex documentation of Enclocure movts luddites, chartists

- Feminist historians account for Role of women in shaping history.

  ex Rudramadevi Kakatiya's accounts. Stripurush Tulna

- History of literature, art, music is replete with history of peaceful eras.

  ex Gupta era : Kalidasa, Amarsimha
  Pandya era = Sayam history.

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Q5 (a)

Moral values - are value we place on objects due to our morality.

eg value of honesty due to morality of truthfulness

* Non moral values - are instrumental

eg value of newspaper → giving news.

Five Civil Serice values

1. Selflessness - to care for public.
   ↳ Helps work in times of crisis eg Joshimath landslide

2. Honesty in conduct
   ↳ efficient resource utilisation

3. Accountability
   ↳ Reduces corruption, raises participation

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eg Social audits, Meghalaya.

4. Leadership to bring change, take ownership of it
   → Helps break social chasms
   eg Rahul Kumar, IAS ate MDM cooked by a Dalit for caste equity

5. Empathy
   creates emotional intelligence
   eg T. Bhoobalan IAS saved 17 childbrides.

360° feedbacks must be done to honour values in civil servants, deterring those who display lack of them.

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b) Citizens Participation brings efficiency in decision making via:

(1) Upholding accountability & Transparency
(2) Tailor made policies
(3) Social pressure against corption
(4) Democratic decentralisation mechanisms

1. Social audits
   ex MANREGA, MPLADS, meghalaya act
2. Citizen's charters
   ex chandigarh has, for electricity
3. RTI for info sharing
4. Lokpal & Lokayukta against public corption
5. Panchayati Raj and ULBs

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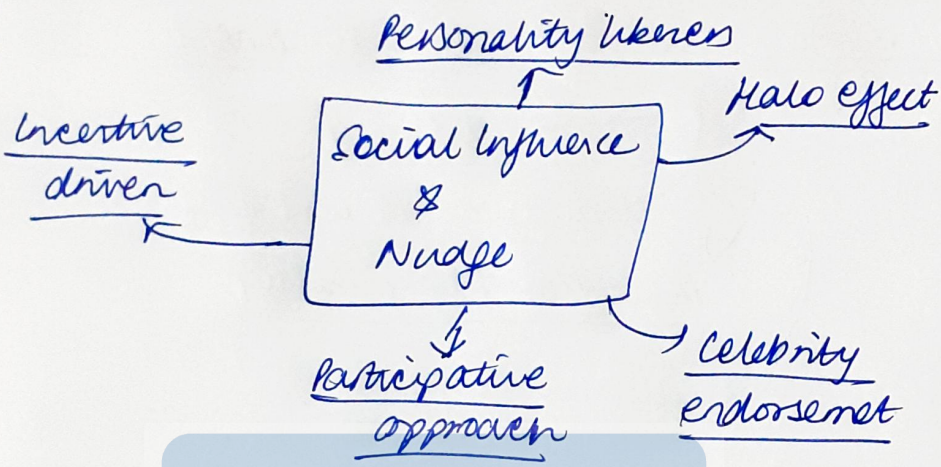
Issues
- lack of awareness
- illiteracy
- funds & function shortage
- legal liability is missing
- collusive corption

legal mandate for public disclosure. ex Rajasthan Jan Soochna Portal is a positive step.

NEXT IAS

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Q6(a)



Use of force may be necessary sometimes, as:

(1) Rigid social norms may not break easily.

eg Haryana's low sex ratio remains despite campaign

(2) Entrenched social morality needs force to instil Constitutional morality

eg Donny Prohibition Act was protested against, but legal force acted as deterent

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(3) Deterrence works well against lumpen elements

ex Vishakha guidelines, POSCO against repeat offenders.

Community policing ex Janmaithri (Kerala) and enlisting help of NGOs (ex Shakti sahelis against domestic violence) may be a good balance.

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(b)

NAM, UNCTAD etc. were moves which began in 1960s based on moral high ground of the newly decolonised.

↳ while it is thought they lacked power, I believe they carried the heavy weight of the sheer majority of population they represented, not only moral strength.

↳ Todays multipolar world is one where there is an interbalancing of strengths.

↳ Hard power of military of Russia

vs

Soft power of Ukraine (propaganda & morals)

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→ Hard power of Debt trap (China)

VS

Soft power of IAHAR approach (India)

In this interplay, an ethical stance without power backing it may be taken lightly.

However, ethical stances, like India's principled distance from war and strategic autonomy approach, when backed by power (demography, UPI, 3rd largest economy in PPP) creates a niche for us in global affairs, one which cannot be taken lightly.

SECTION B
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Q7)

"In urban planning, you think big;
Because you're planning for decades ahead"
- Khushpal Singh

Myopic urban planning often leads to slum-isation and urban sprawls, creating ethical dilemmas for the future.

The development and welfare vs growth debate comes into play.

(a) Ethical conflicts

(1) Empathy vs Professionalism
(2) growth vs. development
(3) Ethics of care and social Justice
vs.
Bureaucraticness and Rigidity
(4) Small scale industrial growth
vs
Rule of Law

(b) An administrator, when faced with such dilemma must be guided by:

(1) Gandhi ji's Talisman - actions must help the last man standing
(2) Social Justice approach - Rigid policy

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implementation must not come in way of welfare, especially of the vulnerables like street vendors.

(3) "madhyam marga" – If a middle path between impartiality and ~~ethics~~ empathy can be found, it should be adopted.

The values of empathy and impartiality must go hand in hand.

(c) options available :

(1) Take no action

Positives	Negatives
1. welfare of laborers	1. Unplanned urbanisation
2. Economic growth	2. Infrastructure crunch
3. Avoiding Crisis of conscience	3. may compromise long term welfare due to slum proliferation
	4. loss of prestige of govt office on repealing order
	5. Negative signalling for illegal immigration

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(2) Evict all migrants immediately

Positives	Negatives
1. Halts unplanned urbanisation	1. Ethics of care is dumped
2. maintains prestige of govt orders	2. doesn't solve the problem → the laborers may migrate elsewhere ∴ overall problem remains
3. Service delivery & crime under control	3. Moral burden on vulnerable women

d) (3) (1) Create temporary tents for all migrant workers and street vendors so that the immediate issue of overcrowding on roads is dealt with

(2) Explore using CSR funds of the local industries for creation of affordable housing units in the area. The PM-Awas Yojana funds for slum rehabilitation can be used.

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(3) Speak to the master city planner / PWD to update city master plan so that in future, given growing labour needs, expansion of housing is possible.

(4) Statistical modeling can be done to map future inflows of labourers to inform policy

(5) meanwhile, given all the migrants are equal citizens of India, irrespective of their domicile, I would ensure basic documentation and ID proofs are with them for fulfilling Ration (ONORC scheme) and voting & DBT (Aadhar needs)

d) The way to deal with slums is two pronged:
(1) Betterment of urban planning
(2) slum rehabilitation & peri-urbanisation

In the long term:
Harris Todaro model (Economics) predicts that

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urban immigration will not stop until villages are economically attractive / offer jobs.

∴ Village level entrepreneurship scheme, Startup India, SHG-BLP must be promoted.

→ Re-skilling of slum dwellers to raise employability, alongwith infra provision must be done to ensure their welfare.

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Q8) Collusive corruption results in blunting the effects of even the most efficacious programs. PM-KISAN, PDS scheme have been testaments to this. The entry of technology and data further complicates the scenario.

(a) (1) Privacy vs. Efficiency
(2) Surveillance & profiling vs. wastage of funds
(3) Economic profligacy vs. economic efficiency
(4) Collusive corruption vs. surveillance state

b) By St-Thomas Aquinas' "Principle of double effect" an ethically problematic act is alright if it may for good ends, and welfare of majority.

↳ In this case:

(1) Unethical families are creating fund shortage for many deserving, genuine cases
(2) Jeopardising the lofty goal of women's empowerment for petty consumption pocket money

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(3) Local officials encouraging the scam are having a field day, flouting constitutional oath to refrain from corruption.

moreover, India's Data Protection Act clearly allows use of non-personal data by public agencies for enhanced service delivery (ex DBT-Aadhar PDS seeding)

Thus, by profiling households, I donot their morally or legally, a wrong is being committed.

(c) Loss of strong ethics, low levels of income and collusive corruption nexus alongwith social acceptability of corruption gives rise to such frauds

↳ weak institutions like Lokpal & RTI and public participation under citizen's charter and PRI, ULBs creates further "ease of corruption"

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In my eyes, it reflects a lack of faith in state machinery at some level → people feel forced to make the most of any money available to them for harder times.

(d) A multi pronged approach is needed:

(1) Policy planning level

Adequate provisioning according to needs of the area, and feedback loops to check fraud must be there

ex Delhi model : e-Diskursal of PDS

(2) Implementation level

- Aadhar linking of benefits, de-duplication of ghost beneficiaries
- Performance based pay for officials along with 360° feedbacks
- Statistical modelling of welfare flows to predict leakages

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(3) Societal level
Awareness and feedback
eg Social Audits (Meghalaya)
Jan Sunwai (Rajasthan)
so that Social pressure against Corruption prevents the same, with minimal State intervention.

"minimum govt, max governance"

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Q(a) In the onward march of capitalism, when a state-industrialist nexus is formed, it the environment which is the worst sufferer.

The recent loss of ~30% Amazon Rainforests for the sake of crony capitalism, is a glaring example.

(a) Issues involved :

(1) Environment vs. growth
(2) Corruption vs. personal morality
(3) Tribal rights over common property vs. Commercial interests
(4) Idea of Fair Benefit Sharing
(5) Crisis of conscience vs. Good relations with superiors

(b) Proceed as usual, without any action

Positives

1. Ensures cordial relations with seniors
2. Economic growth

Negatives

1. Crisis of conscience
2. Environmental damage
3. Against article 48A & EIA rules
4. Tribal displacement

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(2) whistleblow immediately and refuse to comply.

Positives	Negatives
1. my ethical duty to be truthful throughout the bidding, is fulfilled	1. ~~#~~ may be shunted
2. Avoid crisis of conscience	2. work-life balance may suffer due to punishment postings
3. Preserves environment and tribal culture	3. Person who takes my place may collude ∴ my action becomes useless.

(3) Talk to my super-seniors regarding the issue. Persuade the bidders to truthfully conduct the EIA. As it is, any project will produce some or the other harm → the least harmful will be chosen. Hence, an EIA must be done.

↳ make them realise that in case their project causes heavy displacement — under EPA, 1986 and Distt Mineral Foundations Act, they will have to pay extra for rehabilitation.

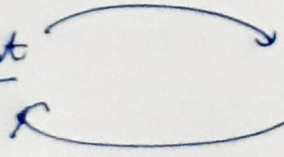
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Thus, net benefits of botching up may be low. Keeping in mind, action should be taken.

↳ I will speak to my superior about the heavy administrative burden a wrongful kid may cause — in terms of rehabilitating tribals etc. Upsets and protests like POSCO, Niyamgiri case may hinder overall development. Hence, process should be transparent

↳ In case persuasion doesn't work, I shall ask for a transfer. A file regarding the issue shall be submitted to the ministry to take necessary action.

(a)



Sustainable, long run development isn't possible without a healthy environment.

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Pollution causes high costs in terms of clearing, workforce health and rehabilitation. associated, hence.

"Ecology is pemanent economy"

my suggestions

1. Comprehensive EIA norms – currently, a lack of 3rd party assessor creates conflict of interest and botched up reports
2. Public consultation must be wide based with higher participation of Gram Panchayat under PESA act.
3. Strict actions against corruption alongwith time bound rehabilitation for the displaced is needed.

"Development" is a wider concept compared to growth, encompassing environmental justice and welfare of vulnerables (Tribals etc.) Bypassing welfare may ensue "growth", but pushes back "development".

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Q10) The above situation reflects the hotspot India and other nations find themselves in, having to deal with pariahs using state-sponsored terror against its citizens, like Afghanistan and myanmar.

(a) Ethical issues

(1) National interests vs. International welfare

(2) Human rights vs. growth

(3) Kantian categorical imperative (to protest)
vs.
utilitarianism (citizen welfare)

(4) Commerce vs. morality

(5) Terrorism and minority Rights

(b) The international "defense industrial complex" is often seen as a war-mongering machine to push for its own profits at the cost of human rights. Russia-Ukraine conflict is said to be its making as well.

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However, mahatma's 7 sins (commerce without morality) warn against this. Such behaviour goes against "trusteeship doctrine" too.

Environmental and social governance (ESG) requires corporates to go beyond more profit motive for sake of sustainability.

With state sponsored war, comes anarchy which is antithetical to busines needs of stable economy and contract enforcement.

Thus, a long term view must be taken. If not for ethics, for its own survival.

c) CSR, for an international firm, extends to the international community, as an MNC flourishes using the efforts, labour, social capital and ecological resources of the whole world.

Trusteeship and Enlightened self interest mean an MNC such as ITC/MA

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must be socially responsible to all.

Indirectly killing the very lords which made the gun, is extremely unethical and self-detrimental.

For ex If ISIS rules the world, would any business be able to profit?

Answer is no. And hence, taking larger welfare into account is ethically and economically essential.

(d) I feel an international charter must be drafted on lines of the UN global compact to ensure sensitive defense tech doesn't go into wrong hands

The NTCR, wasenaar agreements are a case in point.

Since corporates may suffer from moral myopia, the international community must create a consensus-based regulatory regime.

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Q(1) "A few dirty fish, make the whole pond muddy — common proverb

This is a case of few compt govt officials and street-smart, profit minded salespersons defrauding the state and potentially harming the reputation of ethical workers in a corporation.

(a) (1) Corporate social responsibility vs. Profit
(2) Reputation vs. Business ethics
(3) Public welfare vs. Business welfare
(4) Vulnerable sections — as most get treated in govt hospitals only
(5) Potential top losses vs. Gaining long term govt trust due to truthful disclosure

(b) Options available

(1) Stay silent about the issue, keep the star performer

Positive	Negative
1. Profits are ensured	1. Against business ethics
2. Collusive nexus may help future tenders	2. Negative signalling to

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Staff — encourages further corruption

(3) loss of health for the vulnerables, indirectly, due to inflated service costs

(2) Keep mum on the issue, remove the corrupt salespersons quietly.

Positives	Negatives
1. Saves face of the business	1. Public exchequer loss is not recovered
2. Avoids blacklisting	2. Collusive corruption
3. Strong deterrence to Staff	

(3) Inform the govt. and accept responsibility. The Salespersons should be removed.
The govt must be tendered an apology
It should be suggested to take action against the corrupt govt staff
CSR funds of the company may be used to compensate for inflated bids

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while this cannot undo lapses of my employees, it may set a strong deterrent in future.
moreover, by disclosing truthfully, the govt may take a softer approach and may not blacklist the company.
Lastly, by doing so, Mr Sharma avoids crisis of conscience for having indirectly defrauded the govt, and raised cost of public services.
Hence, this action may be followed.

(c) discretion and creative space are positive attributes of any organisation's work culture. However, with dishonest employees, it acts as a lure to engage in corrupt practices
An ethical assessment is needed to judge the merit of each worker. with regards to being able to "handle" discretion ethically or not.

(d) Few steps may be taken, as follows
1. 360° performance appraisal
2. Feedback sessions with employees
3. Strong HR management team to predict and prevent ethical lapses in employees

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(4) Frequent on-ground surprise audits to check if lower officials may be colluding in corruption

(5) Jan Sunwais and Social audits (in case of public service delivery contracts)

In a mixed economy, believing in Stakeholder Capitalism, probity in conduct of corporates is a must.

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Q12) The history of social reform movts, from Indian Renaissance (18th cent.) to the more recent Bhanwari Devi case, reflects how rigid social morality comes in way of reform. Moral muteness on behalf of a related party, the corporate, doesn't help the case.

(a) 1) Social morality vs. constitutional morality
2) Social reform vs. Status Quo
3) Corp. Social Responsibility vs. Profits
4) Women's empowerment vs. Patriarchy
(5) Reform vs. Revivalism.

(b) Rashmi has displayed bravery in standing up for social reform in the face of threat to her life. She has taken her personal struggle to the next level by seeking to ensure women's empowerment.

→ However, Rashmi must:
(1) Enlist support from the SM and SP
(2) Create a social movt alongwith

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her NGO workers instead of being a lone wolf.
This will ensure her safety and also have multiplier effect on the mort.

(c) Under the doctrine of Stakeholder capitalism, CSR and Trusteeship, the corporate must care for the wider env. around it.

↳ Preventing child marriage shall also raise Female labour force participation in the company, get new ways of decision making into the system.
This will ensure profitability.

↳ moreover, a reformed, cosmopolitan workforce is bound to be timely and disciplined, boosting productivity

Hence, it is in best interest of the corporate to support Rashmi.

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(Q1) Child marriage continues, despite legal prohibitions and social norms, as :

(1) cultural revivalism and identity are at play. eg Akha Teej

(2) low incomes raise costs of raising children ∴ marriage is a "de-burdening"

(3) It is a tool to control women's sexual autonomy and a tool of patriarchy.

Thus, any call for reform, is met by ferocious opposition. Raja Rammohun Roy's excommunication and retaliatory Dharma mahamandal are cases in point.

- Rashmi must use persuasion via Nukkad Nataks and enlisting support of women workers and female inhabitants
- Use of social influence of the CEO and DM & SP alongwith Gram Panchayat can be done
- CSR funds and Rashtriya mahila Kosh funds alongwith Swadhar greh infra can be used to uplift child brides (rescued) and create

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gainful employment via SHG-Bank linkage prog.

- Video recordings of child marriage deals may be used to book the guilty / report under the child marriage act, POCSO and Sonography Act.

An all-round effort is needed.

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