Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space)
कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Q1 2nd ARC → 4th report "Ethics in Governance" talks about the foundational values required by public servants and upholding moral principles.

Loyalty to constitution

- Supreme law of the land
- following due process of law
- implementing constitutional morality
  - (eg) substantive equality under Art 14.
- social justice through different provisions
  - (eg) DPSPs, Schedule 5, 6, etc.

Laws → rules and regulations with legal sanction. Guided by the constitution + social morality

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

eg:→ Prevention of corruption Act 1980
→ Abolition of bonded labour

Ethical principles

Not outlined like code of conduct, but implicit.

(eg) integrity, probity, empathy, etc.

Mere adherence to laws and constitution might lead to injustice.

(eg) A tribal marrying below 18 years of age without being aware of legal provisions should be made aware before sending to jail.

So, the ethical principles guided by constitutional and legal frameworks, should acquire primacy to achieve what Aristotle called "Summum Bonum"

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(9)

b)

Mahatma Gandhi, the father of our Nation, has been the founding father of integrity based disobedience. It later inspired movements all across the world - South Africa - against apartheid

USA - against racism.

It means → breaking rules in a civil manner when rule perpetuate injustice

Non-cooperation with officials

(eg) Protests against corruption - Anna Hazare movement.

Civil servants, being employees of government and bound by civil service conduct Rules are not free

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-09-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

to ensure personal integrity over professional ethics everytime.

→ Civil disobedience

Justified

① entrusted with social & moral responsibility

② "whistle-blowing" necessary for information symmetry

③ To avoid crisis of conscience.

Non-justified

① Personal integrity subjective.

② could be done in guise of for personal interest.

③ Civil servants → role model for others.

Civil servants need to strike a delicate balance b/w personal & professional moral and ethics. But, appropriate mechanisms and channels need to be explored for venting out & challenges where need is felt (eg) talking to seniors, colleagues, etc.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(2)

Qz:

a) Emotional intelligence as a concept talks about reasoning with emotions.

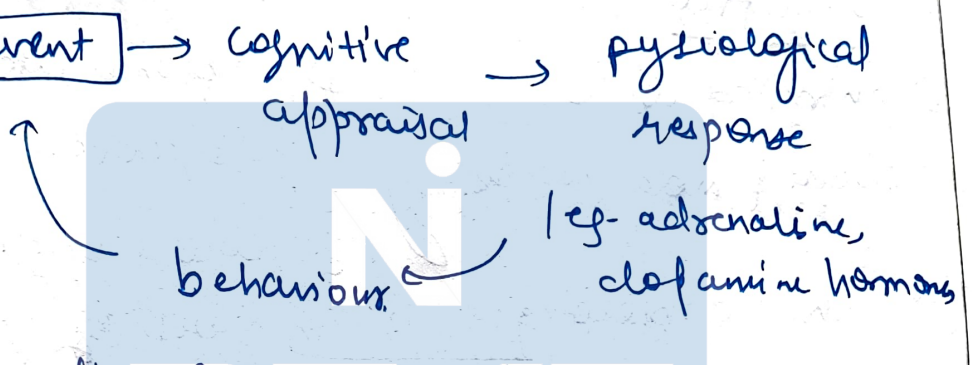


fig: Role of emotion.

Negative emotions

① Anger → Private → Strained relationship at home.
→ ill health effects
→ Public → interpersonal relations at work impacted
decreased productivity

② Envy → Private → loss of happiness
→ always comparing with others
→ Public professions
lack of cooperation
work culture hampered

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC048, 22-06-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Positive emotions

① Love → Private → bonding, companionship, harmony in home.

→ Professional → positive work culture, respect of each other, Professional growth.

② Tolerance → Private → coherence in feelings etc.

→ Professional → leads to creativity, growth of idea.

Emotions cannot be separated from humans, so, it is always better to channel them. Organisations like ISRO, Tatas became great with the development of positive emotional connect.

David Goleman's model should be used ⇒

- Emotional awareness
- Regulation
- Internal motivation
- Empathy
- Social skills

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q2

1 b)

Technical efficiency uses the power of machines and energy resolution.

Social efficiency capitalises on social capital, institutions and norms to ensure efficient delivery of service.

(eg) use of self Help group platform to mobilise women for poverty alleviation

Ethical efficiency refers to ~~mana~~ ethical management practises ~~that~~ to ensure

① Integration of ethics in professional space

(eg) In absence of accountability mechanism → integrity of individual acts as a natural mechanism.

eg ↳ declaration of conflict of interest

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN1232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

(1) Reducing impediments to justice

(2) Use of honesty and probity to reduce corruption at each level.

Ethical efficiency more important - as everything else fails if ethics fail. For example. rampant corruption in Ayushman Bharat Yojana reported by CAG, inspite of technical and social overhauls.

But ethics are prone to Relativism and subjectiveness.

(3) Use of violence to disperse protestors may be conscientously justified by someone restoring essential public service.

So, a code of ethics should be drafted to act as a guiding light, along with constitutional morality, as suggested by 2nd ARC

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q3.
a)

The watertight separation of personal and professional life is a fallacy → forced separation only results in crisis of conscience, moral erosion overtime and lack of resonance.

So, the individual's personal ethics does impact professional life. But the extent could be regulated with emotional intelligence.

(eg) I personally could be a follower of total non-violence, but when asked to lathi-charge a violent mob threatening mob lynching, I would have to act for professional ethics.

Next IAS ID: MT23MACEN232, TC038, 22.08.2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

So, compartmentalisation in case of biases, prejudices, preconceived notions is required.

(5) Separating religious beliefs and duties.

But, the larger essence of being human cannot and shouldn't be compartmentalised.

(e.g.) An efficient ~~or~~ officer beating up his wife. Should ~~be~~ not be spared.
- Keshub Chandra Sen marrying his 13-years old daughter impacted his professional life too.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q3:
b)

When Draupadi asked Yudhistra "why being moral when it is of no use to us", it started a moral discourse that has spanned centuries

Goodness result of internal impulses

① Yudhistra's narrative
"Being good my dharma" → internal instincts.

② "Integrity is doing the right thing, even when no one appreciates" - Oprah Winfrey

③ Rules, rewards and punishment would go only so far. Loopholes will only be plugged when self-regulation is there.

④ Children inherently good.

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

But the inherent goodness can sometimes be is not in consonance with social norms.

Eg Bandwagon effect → male member not helping in household chores on pretext of his friends laughing at him.

So, to drive positive change moral rules and rewards / punishment mechanisms can sometime be useful.

Rules enforce → compliance → identification → internalisation → change

Eg Sati, female education.

Ultimately, it is the inherent goodness of humans (Immanuel Kant) that establishes the goodness in world.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Qn: 9

"Tolerance is the highest virtue which is the root of all other virtues, according to Thiruvalluvar.

But Tolerance refers to positive attitude towards those whose opinions might be different from ours. Tolerance leads to understanding, harmony and peace. It is easy when the event is small. For example, you don't like any food item, but if your friends are eating it, you tolerate it for their sake.

But tolerance takes strength when it is tested. For Gandhiji's principles like putting the second

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MTE3MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Check forward after being slapped once shows the highest level of Strength.

This Strength comes not from physical power, but the Strength of indomitable spirit. Spirit to show unwavering adherence to one's principles

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

b)

Human beings are social animals, as propounded by Aristotle. So, it is the society that we owe our existence and happiness to.

The first duty then becomes to serve the society that we are a part of. In this service we will find our own happiness.

"I slept and dreamt that life was all joy. I woke up and saw that life was all service. I served, and behold! found that service was joy".

- Rabindranath Tagore.

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT2SMACEN262, TC038, 22-03-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Through the service of others, we can achieve our own salvation → the highest virtues, as depicted by lives of Swami Vivekananda, Mother Teresa, etc.

NEXT IAS

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

c)

History has been written from many perspectives. The history "showed through wars and conquests" is the most common narrative.

When periods of peace comes, it refers to stability, harmony, progress and growth. This is the commonality among the peace periods. ~~It's~~ These periods might not be entertaining stories, but they helped humans civilisation grow.

History tellers might not explore them much as periods of peace has done everything right,

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

removed all deficiencies to establish a successful peaceful time. This is what reflected in Anna Karening principle

"All happy families are alike, each unhappy family is unhappy in its own way".

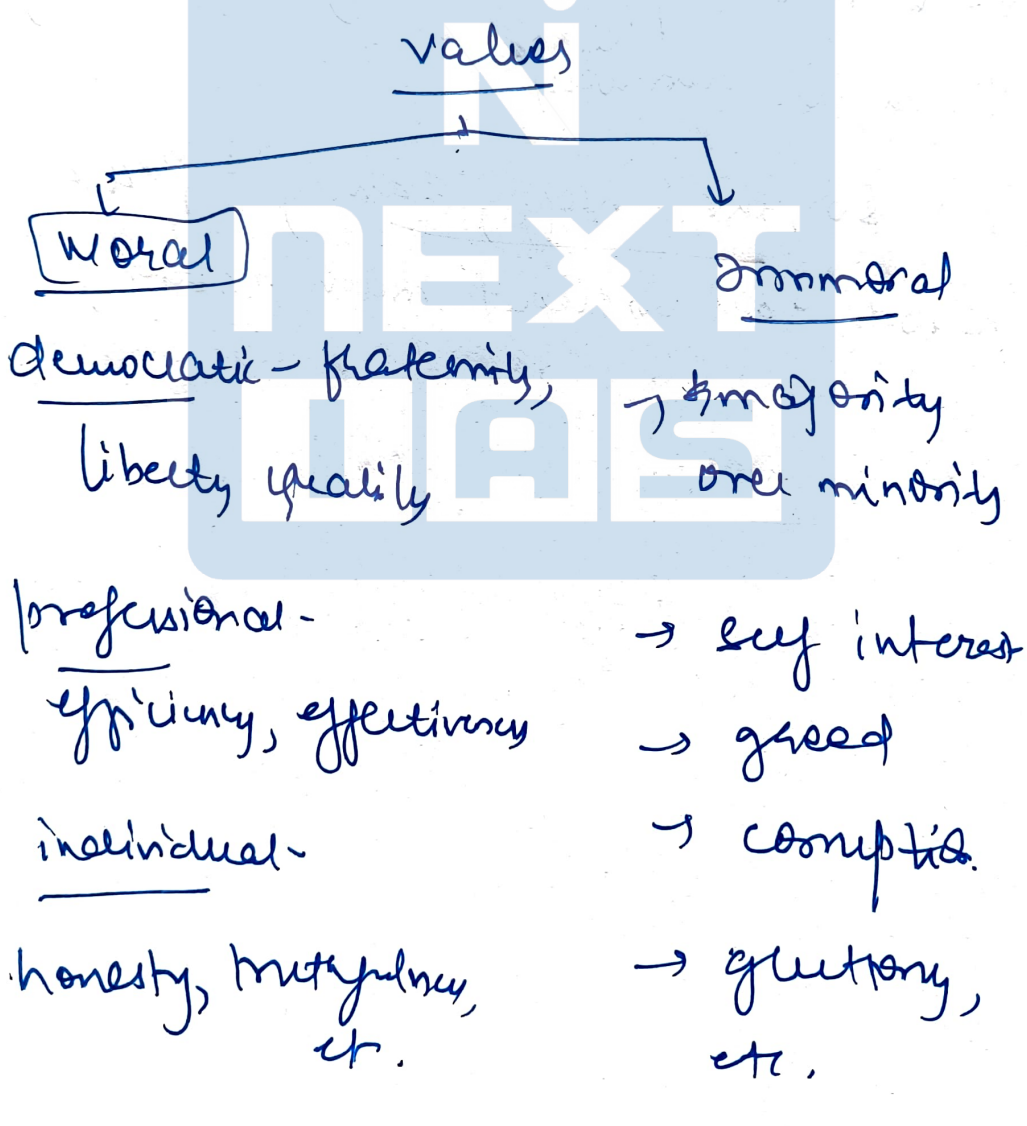
So, the "happy family" - peace period goes without much mention,

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Qs
Q)

Values are standards that help us distinguish what we hold dear.

(1) Values of love, compassion for others,



(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

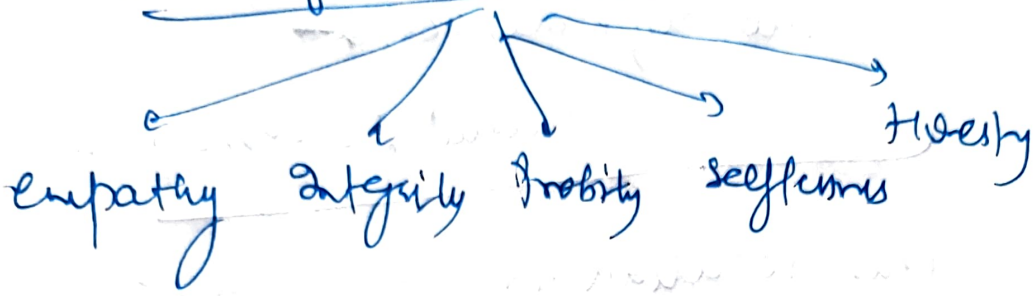
Next IAS ID: MT23MACEN232, TC039, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Basic foundational values



These all foundational as.

1. Important for ensuring Justice.
2. Sine qua non for efficient, effective service delivery
3. To reduce discretionary bias → corruption, misappropriation, etc.

☆ Values should be strengthened through institutional measures otherwise they dissipate.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

b2.

Monopoly + discretion − accountability = corruption

This relationship propounded by 2nd ARC shows the importance of citizen engagement for ensuring accountability and probity.

Yes, citizen engagement would facilitate ethics driven adm^{n}.

1. By ensuring due process of law.
2. ↓ information asymmetry
3. enforcing responsiveness and answerability

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis
(Specimen Answer Booklet - For Practice Purpose Only)

अभ्यर्थियों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

↑ Citizen engagement

→ Responsiveness

→ Rights-based approach

→ Enforcing accountability

→ ↑

Mechanism

(1) Social audit

(2) Meghalaya brought law

(3) Effective implementation of RTI

(4) Citizen charter → legal backing

(5) Recommendation of 2nd ARC

- delegation
- Power to local bodies
- Public hearing

'Jan Bhagidari'.

amBlitz

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q.6:

a)

Next IAS ID: MT25MACEN232, TC038, 22-08-2023 06:17 PM

Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

NEXT IAS

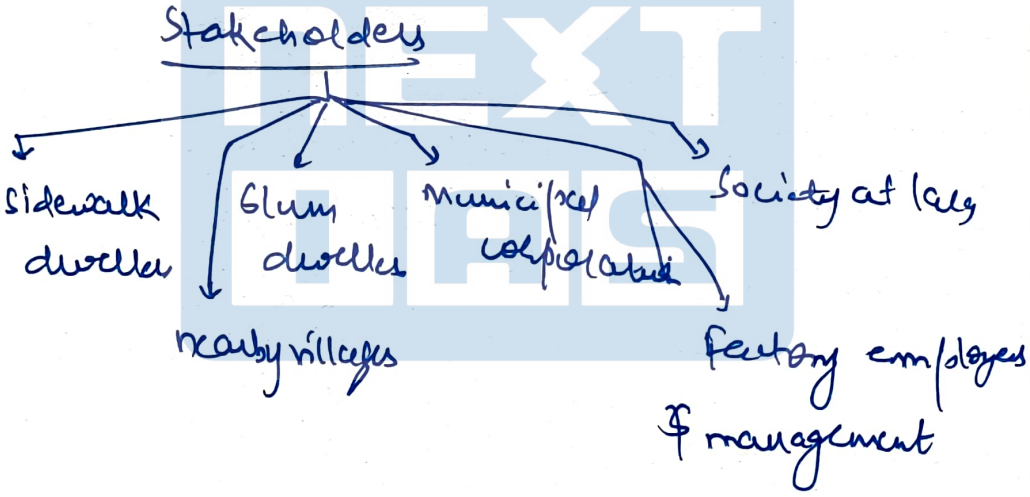
Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

b)

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Qr.

Unplanned and rampant urbanisation has led to poor living conditions for the poor and vulnerable. According to National Institute of Urban Studies (NIUS) - 37% of population (urban) is living in slums. The present case outlines one such scenario.



a) Value conflicts faced -

i) Personal values vs professional values
↳ as an organisation ↳ dealing slum

ii) Social morality vs. duty
↳ taking care of everyone.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

iii) Truth vs Loyalty → the official commitment towards org'.
↓
the empowerment of slum dwellers is corporation's help.

iv) Rights of slum dwellers vs. other urban dwellers

v) Justice vs. duty

b) "Neutrality is a robotic sin"

An administrator is entrusted with immense powers and discretion so that decisions could be taken for complete justice for all.

"Impartiality is not neutrality, but a particularity for justice" - as said by a chilean poet.

So, impartiality is to be ensured along with the space for empathy and compassion which are part of foundational values for administrators. - 2nd ARC.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Along with it the Rules, laws and constitutional regulations have to be kept in mind.

c) Options available.

① Follow the order and clear all dwellings

Merit

② i) Professional - satisfactory results
ii) avoiding conflict within org

Demerit

i) avoiding the moral and ethical considerations
ii) Only a band-aid soln → not like a responsible administrator

② leaving sidewalks untouched and clearing slums as done before.

Merit

*) The most vulnerables are not displaced

Demerit

*) Unfair upon slum dwellers.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

•) relief for ~~so~~people as well as official duty done

•) Responsibility evoked

③ A makeshift camp to be created in a nearby area for sidewalk dwellers. For slum dwellers, a soln to be brought about with the factory management and local leaders. For the time being, essential & basic amenities and hygienic products be ensured. Seniors to be taken into confidence before all this. I will take this option.

d) Viable solutions for tackling this issue-

① Rental ~~be~~ mass housing complexes as suggested under PM-Awas Yojana.

② sustainable livelihood options → urban MGNREGA
→ NULM

③ Rural income augmentation for reverse migration

④ Through a humane approach, long term solution could be worked out.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q8. As they say, data is the new oil, but also personal data is the has the users as the ultimate owner. The case presents an example for balancing of privacy and e-governance penetration..

a) Issue involved.

i) financial fraud by forging documents

ii) Collusion with govt. servants

iii) Efficiency and effectiveness of service delivery

iv) State surveillance vs privacy concerns

v) Personal vs professional integrity.

b) Data privacy violation for fraud detection - Justified

Yes

① According to social contract theory, citizens give up their some privileges for security and

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

benefits in return.

(2) Even when state is not collecting data, through internet more than half of the info is already in domain.

(3) With e-KYCs, aadhar linking of benefits (section 7 - Aadhar Act, 2016), it is legally & not objectionable.

Not justified

(1) Means vs ends — the welfare is to be ensured through ethical ways.

(2) Rights of the individuals to be ensured

(3) Constitutional morality → such decisions prerogative of the legislature, not executive

So, the info asked to merge goes beyond what is publically available, like bank details, marriage certificate. So, the verification of fraud is to be done through available methods — Aadhar Authentication,

amBitz

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

roping in village officials, stigma of rurality in the area, etc.

c) Reasons for welfare frauds-

① Lack of transparency and accountability of officials.

② Social acceptance of corruption

③ Moral and ethical erosion of values

④ Nexus b/w powerful people, officials and criminals.

⑤ Lack of social auditing mechanism and grievance redressal.

Along with the systemic deficiencies and vulnerabilities, this shows lack of empathy, honesty, probity, integrity and other values in both society and officials

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

d) Means and ways to prevent such fraud.

① Institutional measures -

- Strengthening the accountability & transparency
- Suo-moto information declaration
- Use of technology to prevent inclusion, exclusion, leakage error.

② Social measures → awareness campaigns for 'Jan Andolan' to remove corruption
→ more power to local bodies for implementation

③ Ethical measures

3.1) Value as Strengthening in officials - 2nd ARC recommendations

3.2) Use of social influence and leaders to inculcate moral practices.

3.3) Frauds have to be plugged, but not compromising on the other rights.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Q9. Balancing economic growth along with environmental conservation is one of the biggest ethical conundrum of present times.

a) Issues and value violations

① Overlooking regulatory framework ⇒ fraudulent EIA report

② Collusion between govt. official and corporates

③ Environmental concerns sidelined

④ Profit over people and nature.

⑤ Personal morals vs professional requirements
↳ seniors saying different thing than what you believe in.

⑥ Economic growth over socio-ecological growth.

⑦ The rights of the locals that would be affected by environmental degradation.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

b+c : Options available.

A) Abide by the seniors directions and let the mining take its course.

Advantages
- professional progress ensured
- mining would create growth in the area → employment, etc.

Disadvantages
- crisis of conscience
  - my values will be violated
- Professional responsibility is to ensure due process → fake report → corruption

B) Talk to the senior and submit proof of fraudulent EIA. Highlight possible negative externalities that could be brought with exposure of department accepting fake EIA.

Advantages.
- working within professional and legal domain.
- Team work by involving all

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Disadvantages
- Senior might get offended
- Risk of professional harms
- The project might still go ahead.

(3) Threaten to whistle blow about the fraud in EIA.

Advantages
- Immediate response can be expected
- Mining process would be stalled for time being

Disadvantages
- Risk of losing job
- Transfer → the project might still go ahead
- No sustainable sol".

My course of action would be a modified form of (2), step by step, exhorting seniors to take right action, as Kant emphasised on categorical imperative. Then fixing responsibility for accepting fraudulent

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

EIA would generate a sense of duty among the officials. Lastly ~~test~~ consultative process to change the EIA process and regulatory framework so that in future shoddy reports are not accepted.

d) Environment and economy are two wheels on which the nation runs. Environmental considerations are actually part of the economics too → cost of eco-services
↳ clean air, water and environment
↳ other resources derived from environment.

So, sustainable development models need to be integrated to balance environmental considerations with development.

(eg) solar & rooftop panels, water harvesting, due diligence in forest (Conservation) Act, etc.

So, environmental considerations are not overstated, but overlooked.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Q10)

International ethics require balancing national interests with moral and ethical responsibilities as "humans of the world" ⇒ Vasudev Kutumbukam

a) Ethical issues involved.

1. Human rights violation by govt.
2. Business over people ⇒ Technology would be used for mass genocide.
3. National growth at the cost of others.
4. Relation of govt. and private org^n. ⇒ how much govt. should interfere with private business deal.
5. Moral responsibility to not aid human rights violators.

b) Exploring the position of GAMA through ethical reasoning -

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Considering int^n ethics with business

- 3Ps → People, Planet, Profit } sustainability of business taken as three looked after.
- Moral responsibility as a citizen of country aspiring to be world leader.

Business over int^n ethics.

- Through business outreach, contributing towards growth of the nation.
- when profit is ensured → the principle of laissez-faire will work for benefit of All → Adam Smith.

According to me, with the known track record of military junta and the impact of deal on perception of ABC country, ~~the~~ GAMA should reconsider the deal. It will also enhance its image domestically and ensure moral responsibility fulfillment.

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN234, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

c) Corporate Social Responsibility establishes a mechanism of giving back to the society

Extending beyond domestic arena	Limiting to local domestic community
① Globalisation → profit from across borders too	① The environmental and social externalities limited locally → so CSR benefits more needed domestically.
② Rabindranath Tagore "universal brotherhood" → humanity not to be bound by borders.	② As when nations grows, it will indirectly contribute to international peace, harmony & growth.

Weighing both arguments, I think the tangible ~~and~~ intangible CSR activities and responsibilities should be prioritised domestically, and intangibles, internationally,

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-06-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

including the moral responsibility of not aiding human right persecutions.

d) With LPG (liberalisation, privatisation and Globalisation) reforms, ~~all~~ most sectors were opened up except defense many:-

Reasons for - Regulation	facilitating innovation
① Multiplier effect potential ② Dual use technologies could be misused. ↳ should be regulated by govt.	① Anti social elements may anyway import / smuggle such technology ② ~~Partial regula~~ ③ Economic as well as strategic benefits in self-dependence in defense

My opinion is for partial, light regulation for sensitive technology like nuclear-powered ~~tech~~ weapon. Public-private collaboration should be the way forward

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

UPSC

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

Q11.

"Ethics and morals are about making the tough right choice when the fallouts from such choice are large" - Institute of Global ethics puts the present case in perspective.

a) Ethical and business issues involved

- Personal gain vs. public interest (3 employees and gov. officials)
- Morale of the workforce ~~Hats~~ down
- misuse of public money and resources
- company image vs. public good
- Youth vs loyalty towards organisation
- Blacklisting of company would threaten jobs of employees
- Corruption in availing public service.

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MAGEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए, Candidates must not write on this margin

b) Options available.

i) Moral temptation - Right vs wrong choice.

Let the 3 ~~em~~ employee continue. Talk to other ~~bulk~~ passers to turn a blind eye to these events.

ii) Moral dilemma : Right vs Right.

A) - Confront the three employees.
- collect proof of immoral behaviour
- and inform the authorities about misgiving.
- fire the employees to set an example.

=

B) The sense of justice and virtue approach would require a consultation with employees for knowing the reasons behind their actions. Then an all party meeting with govt. authorities - shedding light on ~~events~~ all ~~evnt~~ happenings. Then internal meeting to decide the fate of three employees.

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Option ii (B) is the best possible for everyone. Hiding the case would only lead to encouragement for more immoral activities and tarnish the image of company in long run. Employees given chance to modify their behaviour.

" The arc of moral universe is long, but it bends towards reformative justice"

Martin Luther Jr.

c) Organisational culture of freedom and autonomy is aimed at inculcating individual initiatives, innovation and creativity. The ~~loss~~ of ~~mis~~ immoral acts in this case reflect upon the lack of integrity, probity and values in individual. ~~Loss~~ ~~if~~ If integrity is missing, individuals would find loopholes

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MAGEN232, TC038, 22-08-2023 06:17 PM

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

even in a tight-knit system. And with integrity, "they will do the right thing even when no one is watching". CS Lewis

(eg) Open shops in netherlands - take item and pay at ~~the~~ box.

d) Mechanisms and steps.

① Organisational code of conduct and ethics to be framed as a frame of reference.

② Use of technological interventions to create deterrence

③ Regular meetings and "Know-yourmen" system to inculcate values.

④ Planning honest practises "Premium on honesty" as called by 2nd ARC

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

Q2:

According to NFHS-3 data, child marriage is still rampant in India - 28% women reported being married before 18 years.

a) Issues involved.

1. Child marriage and its evil impacts
2. Social acceptance of moral evils
3. Misuse of influence by Union leaders
4. Management owing to short term gains.
5. Profit over people & - business ethics.
6. Rampant social apathy

b) The choice for Rashmi in present case is the one that would require highest virtues - as laid by Aristotle - courage, temperance, justice and truth.

(Please do not write anything except the question number in this space) कृप्या इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-09-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

① Continue her crusade by talking to the local Panchayats, religious leaders

② Generating positive public opinion and then talking to local administration.

③ Meeting with the unit leaders in presence of management and administrative representatives.

④ Use of social media to flag such behaviour and create pressure on management

⑤ Involvement of other NGOs working in the area. ⑤

c) "The money may belong to you, but the resources belong to the people" As Ratan Tata said. Corporate social responsibility is not just a legal

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

mandate to spend a part of profits (2%), but also fulfill the moral imperative of companies built on the sweat and labour of society.

There is always a middle path, as propounded by Buddha, that could be taken by company → talking with the union leaders → open communication could solve a lot of problems.

Supporting Rashmi would create a positive image for the company too.

—

d) Any change is tough. While challenging the established cultural norms, reaction is expected part

(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

Next IAS ID: MT23MACEN232, TC038, 22-08-2023 06:17 PM

UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए Candidates must not write on this margin

of the process. In this case reasons driving reaction —

(1) Patriarchal mindset.

(2) Men exercising their "rights" over females → power asymmetry.

(3) Avoiding child marriage would lead to ~~bur~~ extra expenses of educating and feeding daughter → crunch of ~~for~~ resources.

Rashmi should ~~to~~ try to understand the ~~root~~ cause of resentment, have a peaceful meeting with leaders of the union is adamant, Rashmi should try and continue the awareness generation in all capacities & avenues, including local schools, Anganwadi etc.